

# **PRIMARY DEVELOPMENT LEADERSHIP COURSE (PLDC)**

## **WELCOME PACKET**

### **INTRODUCTION**

**1. References:** TRADOC Regulation 350-10, Institutional Leader Training and Education, 12 August 2002; AR 351-1, Individual Military Education and Training, effective 9 April 2003. The Army School System (TASS) TRADOC Regulation 350-18, 26 May 00.

**2. Applicability:** This welcome packet applies to all soldiers attending **Primary Leadership Development Course (PLDC)** at US Army NCO Academy, Fort Dix, New Jersey.

**3. Course Prerequisites:**

- a. All students are required to have a reserved seat on ATRRS.
- b. All students must be graduates of the NCOES courses previous to the course they will attend.
- c. Soldier's ETS date must be more than 6 months from course graduation date. ID Card or reenlistment paperwork is required for verification of ETS date.
- d. All students must meet the Army height and weight standards of AR 600-9.
- e. Soldiers on a temporary medical profile (this includes pregnancy), must not prevent them from fully participating in their respective courses.
- f. Students will provide the following documentation at inprocessing:
  - (1) Orders (10 copies)
  - (2) ID Card and Tags
  - (3) Over 40 information, (See "[Medical Notice](#)")
  - (4) Permanent Profile, (See "[Medical Notice](#)")
  - (5) [Pre-Execution Checklist](#)

**4. Report Place and Time:** Inprocessing begins at 1000 hours and ends at 1600 hours. **All soldiers will report to Bldg. 5518 NLT 1600 hours on the report date for Primary Leadership Development Course (PLDC) students.** If you anticipate a problem with reporting on time (after 1600 hrs of in-process day, i.e. delayed flight or car trouble) you must contact the Academy immediately (before 1600hr) at (609) 562-3001/3002 or you may lose the opportunity to be enroll.

**If your orders do not reflect the correct report time or day, contact your unit immediately! Your orders must reflect the NLT time 1600 hrs.** The NCO Academy cannot change your orders; you must contact your unit. You **must wear the Army**

**Improved Physical Fitness Uniform (IPFU\*) short and T-shirt for inprocessing. You may not wear biking shorts (spandex) during inprocessing.** You must wear white socks and appropriate running shoes with this uniform. All will conform to proper appearance IAW AR 670-1, at the time of inprocessing (e.g. haircuts, mustaches, fingernails, etc.).

\* **Note:** Only ARNG TPU soldiers (**NON-AGR**) are authorized to use PFU (old style). Mix of IPFU and PFU it is not authorized. This exception to policy it is granted until 1 OCT 05, as per DA Message R 211220Z AUG 03 DA WASHINGTON.

**5. Reporting in during non-duty hours: Personnel** reporting during non-duty hours will contact the Staff Duty NCO at (609) 562-3001. The SDNCO is located in Building 5518, Room 104.

**6. PLDC Pre-Resident Packet:** Soldiers attending PLDC will receive a pre-resident instruction packet from their command before reporting to the resident portion of the course. The material covered in this packet is **testable** and will be covered on written exams! Normally, students should receive this packet 45 days prior to the start date of the course. If you do not receive this packet, contact your training NCO immediately. Website for acquiring a pre-resident packet is: <http://www.adtdl.army.mil/cgi-bin/atdl.dll/tats/pldc/400-00-pldc.htm>

#### **INQUIRIES: PLDC (609) 562-6128**

**7. Transportation:** Students who use commercial air for travel to Fort Dix must fly into Philadelphia Airport. There is no available ground transportation from Newark or Trenton airports. Students should contact the **Rapid Rover Shuttle** service for travel from the airport to Fort Dix. Dial **1-800-322-8062** or report to the Ground Transportation at the airport for assistance. Students must **provide the driver with a copy of their orders to avoid payment.**

Note: Students **will not** make travel arrangements from Fort Dix to the airport once they have completed the course or have been disenrolled. The Academy will make these arrangements.

#### **8. Outprocessing:**

a. Graduation for PLDC will be on Saturday, week two of the course at 0915 hrs. Outgoing air transportation should be scheduled **after 1500 hrs.**

b. No one will be released until all property is accounted for and all billets are cleared.

#### **INFORMATION FOR ALL PERSONNEL**

This Academy enforces Army regulations that govern the conduct and appearance of soldiers, the rights of soldiers, and the conduct of Programs of Instruction (POIs). The Academy staff fully uses the regulations in the operation of the NCO Academy and will not publish policy letters for a subject that is already addressed in an Army Regulation.

The following areas are important to every soldier who attends this academy. Any questions should be addressed to a member of the staff who will be able to provide assistance or a copy of the applicable regulation.

**1. Equal Opportunity:** The US Army provides equal opportunity and treatment for soldiers regardless of race, color, religion, gender, or national origin. Any problems or unresolved issues concerning EO will be addressed through the chain of command or to the Academy EO representative.

**2. Sexual Harassment:** **Sexual harassment will not be tolerated by students, instructors or staff at this Academy.** Any problems or unresolved issues concerning sexual harassment will be addressed through the chain of command or to the Academy EO representative.

**3. Civil or Military Violations:** All violations of civil or military law are subject to dismissal from the Academy.

**4. Drugs and Alcohol:** No alcohol or illegal drugs will be in possession or consumed by any soldiers in the NCO Academy area. Soldiers are subject to biochemical drug testing and immediate dismissal from the Academy.

**5. Appearance:** Staff, Small Group Leaders and students will conform to AR 670-1 at all times. Small Group Leaders "set the example" for the Academy. Soldiers will ensure their appearance conforms to regulations before reporting in (i.e. hair, properly shaven).

**6. Conduct:**

a. Fraternization will not be tolerated. Conduct of the highest standards is expected of staff, and SGLs and students.

b. Relationships between soldiers of different rank that involve or give the appearance of partiality, preferential treatment or the improper use of rank for personal gain, are prejudicial to good order, discipline and unit morale and will not be tolerated.

**7. Commandant's Open Door Policy:** All students will seek resolutions to their problems through the chain of command. If a problem cannot be solved in this manner, or if it is of a personal nature, the student may see the Commandant.

**8. Quarters and Dining Facilities:**

a. Quarters are provided at no cost and will be utilized by students.

b. Dining facilities are provided and will be utilized by all students. Meals are provided at no cost to students.

**9. Smoking Policy:** Smoking, as well as the use of any tobacco products, is prohibited in all Academy buildings, vehicles, and shelters.

**10. Weapons:** Personal firearms and knives with blades exceeding three inches are strictly forbidden in the Academy area. Any soldier caught with firearms or other weapons in their billets or in their possession will be immediately released from the Academy and subject to UCMJ action.

**11. Changes or Recommendations:** This is an approved student policies and procedures manual developed and maintained by the US Army NCO Academy, Fort Dix. Supplementing this manual without prior approval is not authorized. Changes or recommendations should be submitted to the Commandant, US Army NCO Academy, Building 5518, Sever Avenue, Fort Dix, NJ 08640.

## **GENERAL POLICIES**

**1. General:** USASMA has compiled this list of links to PLDC courseware, at [https://147.71.234.24/PLDC/PLDCRC/RC\\_Courseware.htm](https://147.71.234.24/PLDC/PLDCRC/RC_Courseware.htm), to include the Course Management Plan (CMP) and Program of Instruction (POI), for the Reserve Component academies. The program at the NCO Academy is designed to test each student every day in all aspects of performance. Students must prepare themselves to carry out all their tasks with the highest standards of performance. The goal of this Academy is to train and educate leaders based on the 23 Leadership Dimensions and all students are expected to strive to meet that goal.

**2. Weight Program:** Soldiers attending courses offered at this Academy must meet the standards outlined in AR 600-9 and AR 350-41. Students will be screened during inprocessing. Soldiers who exceed the Screening Table Weight will be taped. **Soldiers who exceed the Maximum Allowable Body Fat Percentage standards will not be enrolled in the course.**

**3. Student Pay:** The student's parent unit has the responsibility for processing student pay. Pay for members of the Individual Ready Reserve (IRR), will be processed by the Army Reserve Personnel Command (AR-PERSCOM) or the National Guard Bureau and mailed to the student's home of record. **You are advised to bring enough money for personal expenses. This may include shuttle fare to and from the airport** (approximately \$65.00 one way).

**4. Valuables:** Students are reminded that the safekeeping of valuables is a personal responsibility. Valuable items should not be brought to the Academy. Keep not only valuables, but also all belongings under lock and key. Security is the soldier's responsibility.

**5. Off Limits:** All offices are off limits to students, unless directed to report by their SGL'S. Billets are off limits to members of the opposite gender, except when inspections are being conducted.

**6. Privately Owned Vehicles:** POVs will only be parked in the designated area, which is located near the billets.

**a. Effective, Wednesday, 29 May 2002,** individuals not having a valid decal or pass will be directed to Check Point #1, located at Wrightstown Circle. Personnel from the

Public Safety Directorate will be available to assist you in properly registering your vehicle and affixing the decal to your vehicle.

b. In order to register a vehicle on Fort Dix you must have all of the following documents in your possession:

- (1) Valid state drivers license
- (2) Valid military/civilian government identification Card
- (3) State registration card for the vehicle with a current inspection sticker
- (4) Valid and current insurance card

c. You do not have to own the vehicle in order to register it, but you must have a current lease agreement for the vehicle, power of attorney, or notarized statement from the owner of the vehicle, specifying the inclusive dates for which permission to use the vehicle has been granted.

d. To register your vehicle, in advance or at any time, stop in at the Military Personnel Directorate (MPD), Building #5418. For additional information on registering vehicles you can contact MPD or the Fort Dix Police Administrative Office at 609-562-4260/3734.

**7. Visitors:** Visitors will be permitted to visit during the course; however, military personnel will be in military uniform during normal duty hours to enter the Academy area. Visitors will report to the Admin Office Room 117 in Building 5518, during duty hours and to the SDNCO in Room 104 after duty hours. Because students are in an intense training posture and do not have the time for constant visitors, visiting hours are on a limited basis during morning and evening meal hours. Students are responsible for the conduct of visitors at all times while in the Academy area. Under no circumstances will visitors be allowed in the billets; they must remain in the common areas at all times (i.e., Dining Facility, Day Room or other areas designated by the Course Manager or SDNCO)

**8. Physical Fitness Training:** As part of training, students are required to participate in the Army Physical Fitness Program in accordance with AR 350-41 and FM 21-20. Running is included in this program. All soldiers are required to pass an APFT as a graduation requirement.

**9. Profiles: Students with permanent military profiles must show documentation during inprocessing.** Students with a permanent/temporary profile may not be enrolled if the profile will preclude them from completing graduation requirements. (i.e. PLDC students with a profile prohibiting him/her from wearing a Kevlar helmet, carrying/firing a weapon, or running at own pace and distance would not be able to complete the field training exercise). PLDC students must thoroughly read the physical requirements in "INDIVIDUAL COURSE SPECIFICS".

**10. Safety Responsibilities:** Promoting safety-conscious habits and complying with safety policies is the responsibility of all soldiers. Safety is an individual, as well as a command responsibility. Safety and accident prevention requires awareness of dangers and continual alertness to minimize and prevent accidents.

**11. Releases Prior to Completion of the Course:** Students may be dismissed/disenrolled from a course by the NCO Academy's Commandant before course completion for the following reasons:

- a. Disciplinary Reasons
- b. Lack of motivation
- c. Academic deficiencies
- d. APFT failure
- e. Medical injury or illness resulting in the excessive loss of training hours or receipt of a temporary profile, which prevents full participation in course curriculum.

**12. Appeals of Disenrollment for Motivational, Disciplinary, or Academic Reasons:**

a. Appeals of disenrollment must be submitted within seven (7) days after receipt of the written notification. Appeals by students will be forwarded to the Commandant of the NCO Academy for appropriate action.

b. Soldiers who elect to appeal will remain actively involved in the course pending disposition of their appeals; however, as an exception to this policy, any soldier who disrupts the normal day-to-day operations of the course will be released immediately IAW AR 350-1 dated 9 April 2003.

**13. Graduation:** A graduation ceremony honoring students who successfully complete the course of instruction will be conducted on the final day of the course.

## **STUDENT ADMINISTRATION**

**1. Student Conduct:** US Army NCO Academy teaches and enforces the standards of the United States Army as prescribed by appropriate regulations, traditions, and directives. It is the student's responsibility to maintain these standards during the course of instruction and throughout their military career. While on or off duty, students will maintain high standards of appearance and conduct. Misconduct may result in immediate disciplinary action and dismissal from the Academy.

**2. Student Assignment:** During inprocessing, students will be assigned to their billets and group. It is very important that students place their rank, name, and student number on all correspondence while here at the Academy.

**3. Small Group Leaders:** One Small Group Leaders (SGL) will be assigned to each group. The SGLs are the first link in the NCO Academy chain of command and their instructions are to be followed. They are not authorized to render any assistance, which would give one student an unfair advantage over any other student. They will assist students in any other way possible.

**4. Billets:** Students will reside in Academy billets while attending the Academy. Maintenance of living areas is the responsibility of the student chain-of-command.

Academy staff will conduct daily inspections of living quarters. Students are expected to maintain their living areas in a high state of cleanliness at all time.

**5. Uniform and Equipment:** Students are required to have certain items of clothing and equipment in their possession while at the Academy. **The responsibility of obtaining the necessary TA- 50 equipment belongs to the unit and the soldier.** If the soldier's unit does not have an item they must obtain it through the chain of command before the soldier reports to the Academy. Students who have unserviceable items of clothing or equipment will obtain those items before the start of training on day one. The uniform for each day's training is indicated on the training schedule. The US Army NCO Academy enforces AR 670-1. Two pairs of boots are required because of the damp conditions in the training area.

**6. Training Schedule:** A copy of the training schedule is posted and available to each student. The training schedule provides daily guidance.

## **LEADERSHIP**

**1. Purpose:** This section outlines the responsibilities of students toward the leadership development program and the maintenance of the student area.

**2. General:** The instructors and student chain of command work together to develop the leadership potential at the Academy and to ensure the smooth operation of the student chain of command. The student's basic responsibility to understand the provisions of the Student Guide and make maximum efforts to comply with the instructions given. SGLs are responsible for ensuring that they are aware of all changes so the student stays informed.

**3. Counseling:** Counseling sessions, both verbal and written, will be used to help develop the professional standards, habits, attitudes, and to correct deficiencies. As a minimum, students will receive formal counseling as follows:

- a. Initial counseling after inprocessing.
- b. After serving in a leadership position.
- c. After failing an examination.
- d. At the end of the course.
- e. As required based on positive or negative conduct.

**4. Conduct:** Leaders attending this Academy must always conduct themselves in a professional manner and strictly adhere to current Army regulations. Violations of established standards of conduct may result in dismissal from the course and the Academy.

**5. Student Chain of Command:**

a. Instructions from the student chain-of-command must be strictly adhered to by all students to ensure that tasks are accomplished according to the standards of the NCO Academy.

b. Full cooperation of all students is required at all times although a student leader may actually be of a lower rank than some of his or her subordinates. Failure to respond to orders issued by a student leader could result in disciplinary action or release from the Academy.

**6. Honor Code:** A high sense of honor is the mark of a true leader. There is a need for character and integrity in the military leader of today. Recognize this as a basic requirement for being a NCO. The Code of Honor represents the American interpretation of customs and philosophies, and combines tradition with practical military necessity. Honor is a virtue and a fundamental attribute of character, which implies truthfulness, integrity, loyalty, courage, and self-respect. While admirable in all people, honor is indispensable to an NCO. The untruthful NCO may be risking the lives of fellow soldiers and the honor of the country. The honor code accepted by the NCO Corps is the NCO Creed.

**7. Honor Code Violations:** A violation of the honor code is cause for disciplinary dismissal from the Academy. Students will prepare their own presentations and complete all examinations on their own. Students violating this trust will receive a failing grade on the test or the presentation in question, and face dismissal from the course.

### **ACADEMY STANDARDS OF EVALUATION**

**1. Standards of Conduct:** The US Army NCO Academy is dedicated to the principle of "Leadership by Example", based solely upon the "whole person" concept.

**2. Student Leadership Assessment and Developmental Counseling:** The SGLs will maintain record reflecting counseling and daily performance notes on each student. Student leadership assessment uses the 23 Leadership Dimensions, as a basis for assessment and counseling.

**3. Examinations:** Examinations and graded presentations are administered as a mandatory item in this Academy and are essential in meeting the POI and prerequisites for graduation. The Test Control NCO or his/her designated representative administers all examinations. Written examinations test student knowledge of Enabling Learning Objectives (ELOs) from lessons in the course. Not all ELOs are tested. Students must achieve 70% or higher in each of the written examinations in the course. Students failing to achieve a score of 70% or higher are afforded an opportunity to retest (one retest only). Students who fail the retest will be academically dropped from the course.

a. Examinations and graded presentation missed for a valid reason will be made up IAW the Standard Operating Procedures (SOP) and Training Schedules. Retesting will be conducted IAW the Academy Training Schedule.



b. The use or preparation of any device to be used for cheating or compromising an examination constitutes an honor code violation and may result in disciplinary release from the Academy.

## **COURSE STANDARDS**

- 1. Purpose:** The performance summary is intended to measure the level of performance of each student against the course standards.
- 2. Exceeded Course Standards:** This honor is reserved for those students whose overall course achievement is significantly above the standards of the course. This category is restricted to 20 percent of the class enrollment.
- 3. Achieved Course Standards:** This category applies to those students who achieved the overall acceptable course standards.
- 4. Marginally Achieved Course Standards:** This category is for those students who achieved, with difficulty, the minimum acceptable course standards as identified in the course-grading plan. This also applies to students who require corrective performance counseling concerning qualities and traits expected of a NCO, and to students who are not motivated to perform to full capability.
- 5. Failed to Achieve Course Standards:** This category refers to students disenrolled for academic or disciplinary reasons, or for violation of Academy policies and regulations.

## **INDIVIDUAL COURSE SPECIFICS**

### **PRIMARY LEADERSHIP DEVELOPMENT COURSE (PLDC)**

- 1. Purpose:** The Primary Leadership Development Course is designed to train prospective and newly promoted Sergeants in basic leadership skills, NCO duties, responsibilities and authority, and how to conduct performance-oriented training. It focuses on leader training for first time leaders. The training produces battle competent junior NCO's who are qualified team, section, squad leaders; trainers of leaders and war fighting skills; evaluators and counselors; conductors and participants in individual and collective training; and performers and teachers of leader skills, knowledge and attitudes.
- 2. Physical Requirements:** Pass the APFT; negotiate rough terrain under varying climatic conditions; conduct, demonstrate, and lead drill and ceremonies and physical fitness training; walk a minimum of 3200 meters with load carrying equipment (LCE) in a minimum of 3 hours; lift and carry all required OCIE and CTA- 50 for short distances; lift and carry 50 lbs during extended distances during the FTX; lift and carry fuel, water, ammo, MRE's, or sandbags in excess of 45 lbs; low crawl, high crawl, and rush for three to five seconds; move over, through, and around obstacles; transport a casualty using one or two soldier carry.

**3. Prerequisites:** Soldiers attending PLDC must meet the following prerequisites:

- a. Sergeants (SGT) that are non-PLDC graduates (may or may not have a PLDC waiver), and Private First Class (PFC) and Specialist (SPCs) selected to attend Special Forces Qualification Course (SFQC), first priority of selection or
- b. Specialists (SPCs), Promotable (P); Corporals (CPLs) (P), or
- c. SPC/CPL in an authorized leadership position, third priority for selection and
- d. Must not exceed height and weight standards, and
- e. Must be eligible for reenlistment and recommended by their immediate commander, and
- f. Must have six month time in service (TIS) remaining upon graduation, and
- g. Must not have been convicted of a misdemeanor crime of domestic violence (Lauternburg Amendment), and
- h. If age 40 or over, must have completed a periodic physical exam within the last five years. The Pre-execution checklist in Part II, must contain last date or physical exam "YYYYMMDD". Soldiers will no longer hand carry a copy of the physical.

(REF: AR 40-501, Chap 8, Para 8-25; AR 350-41, Chap 9, Para 9-5d; AR 351-1, Chap 5, Para 5-3d(8); AR 635-200, Para 5-14, and TR 350-10, Chap 2, Para 2-6); MEMO DASG-HS-AS, 30 November 2000.

**4. Course Description:** The Primary Leadership Development Course represents the first level of the NCO professional military education under the Noncommissioned Officer Education System. PLDC is a 15-day course and training is conducted seven days a week. The field training exercise is designed to go around-the-clock as a continuous training exercise. The focus of the course of instruction is the preparation of squad and section leaders to "go to war". The course is non-MOS specific with emphasis on "train the trainer" duties, responsibilities, and authority of NCOs. Students learn how to lead and how to train. Emphasis is also placed on leadership in the combat environment. The course is fast-paced and challenging. Throughout the course, students are required to demonstrate what they have learned. During the stress-oriented tactical field training exercise, students will be placed in many stressful situations requiring them to react under conditions similar to what may be encountered in combat.

**5. Student Evaluation:** The evaluation process is designed to look at the "whole soldier": attitude, physical condition, leadership ability, and the ability to work with others. The evaluation is obtained through observation and analyzing the student performance utilizing the various student grade/evaluation/critique sheets contained in the lesson support material and written examinations.

**6. Equipment:** The following clothing and equipment is required for each PLDC student:

Bag, Waterproof	1
First Aid Kit/Pouch	1
Belt, Individual Equipment	1
Suspenders, Individual Equipment (or LCE)	1
Canteen	2
Cover, Canteen	2
Canteen Cup	1
Case Small Arms	2
Field Pack, LC-1, Med Ruck w/ Frame and Straps	1
Poncho, Wet Weather	1
Field Pack, Individual (Buttpack)	1
Helmet, Kevlar	1
Lensatic Compass	1
Cover, Camouflage, Helmet	1
Protective Mask, M17, M40 or M25	1
Overshoes, Wet Weather	1 pr
Entrenching Tool W/Case	1
Liner, Field Jacket (seasonal)	1
Flashlight w/batteries	1
Protective Clothing (MOPP Gear)	1 set
M258-Decon Kit (Training)	1
Sleeping Bag	1
Physical Fitness Mat	1
Bag, Duffel	1
Blank Adapter (M16 Rifle)	1
Magazines (M16 Rifle, 20 or 30 rounds)	2
Camouflage Pack (Individual, Face Paint)	1

## **7. Clothing:**

Beret	1
Cap, Knit, Black	1
Belt, Trousers	2
Boots, Combat (no Air Force boots)	2 pr
Buckle, Belt, Black	2
Brown T-shirts	4
Cap, BDU	2
Coat, WR / BDU (Field Jacket) / Gortex	1
Glove, Insert, Wool	1 pr
Glove, Shell, Leather	1 pr
Socks, Wool	5 pr
Shirt, BDU	3
Trousers, BDU	3
* IPFU (shorts/shirt)	2 ea

Socks, White, <b>(No markings, Calf Length)</b>	3pr
* IPFU (sweat pants/jacket)	1

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### **MALE**

Cap, BDU/Beret	1ea
Coat AG	1
Shirt LS, AG	1
Shoes, Oxford	1 pr
Buckle, Brass	1
Necktie, Black	1
Socks, Ctn/Nylon	1 pr
Trousers, AG	1 pr
Undershirt, White	1
Military Issue Eye Glasses (Optional)	1

### **FEMALE**

Cap, BDU/Beret	1 ea
Coat AG	1
Shirt LS, AG	1
Shoes, Oxford	1 pr
Necktab, Universal	1
Skirt Poly/wool, AG	1
Slacks Poly/wool, AG	1 pr
Socks, Ctn/Nyl, Black	1 pr
Military Issue Eye Glasses (Optional)	1

### **Miscellaneous Items:**

Laundry Bag	1
Padlock W/2 keys	2
Shower Shoes	1pr
Clothing Hangers	10
Sewing Kit	1
Pocket Notebook	2
Ruler	1
Winter Underwear	2
Alarm Clock	1
Wristwatch	2
Mechanical Pencil 0.05mm	1
Shoe Shine Kit	1
Pace Count Beads (for Land Navigation)	1
Toilet Articles (2-wk supply)	
Plastic Self Seal Bags (i.e.: Ziplock®)	
Pens/Pencils/Tabs	
Iron	
Sunblock / Sunscreen/Insect Repellent	

## 8. Uniforms:

a. Duty Uniform. The duty uniform is the BDU uniform, Beret, and black boots (no Hi-Tech or Air Force Boots). During the winter months (Oct-Mar), black gloves and field jacket are also required. All uniforms will be worn IAW AR 670-1. Note: Soldiers assigned to units where optional headgear is worn (i.e., Drill Sergeant Hat) will be required to wear the Beret cap while at the Academy. However, organizational headgear may be worn for graduation ceremony.

b. Improved Physical Fitness Uniform (IPFU)\*. The issued IPFU\* is required with athletic (running) shoes and white socks (no markings). During the winter (Oct-Mar) months, sweatshirt and pants are required (optional during summer) (Apr-Sep). Gray or black spandex (no markings) is optional. SGLs will determine the uniform for physical training formations, in accordance with AR 670-1.

\* **Note:** Only ARNG TPU soldiers (**NON-AGR**) are authorized to use PFU (old style). Mix of IPFU and PFU it is not authorized. This exception to policy it is granted until 1 OCT 05, as per DA Message R 211220Z AUG 03 DA WASHINGTON.

## **IMPORTANT INFORMATION**

### **Academy Address:**

USA NCO Academy  
Building 5518, Sever Avenue  
Fort Dix, NJ 08640

### **Enrolled Students Address:**

Student Rank and Name (Student #)  
Course and Class Number  
US Army NCO Academy  
Building 5518, Sever Avenue  
Fort Dix, NJ 08640

### **(Example)**

SGT Last Name, First Name MI (1101)  
PLDC 04-001  
US Army NCO Academy  
Building 5518, Sever Avenue  
Fort Dix, NJ 08640

### **Phone Numbers:**

Academy:	(609) 562-3001/3002
Fax:	(609) 562-3947
PLDC Course Mgr.:	(609) 562-6128
Post Security Police:	(609) 562-6001
American Red Cross:	(609) 562-2258